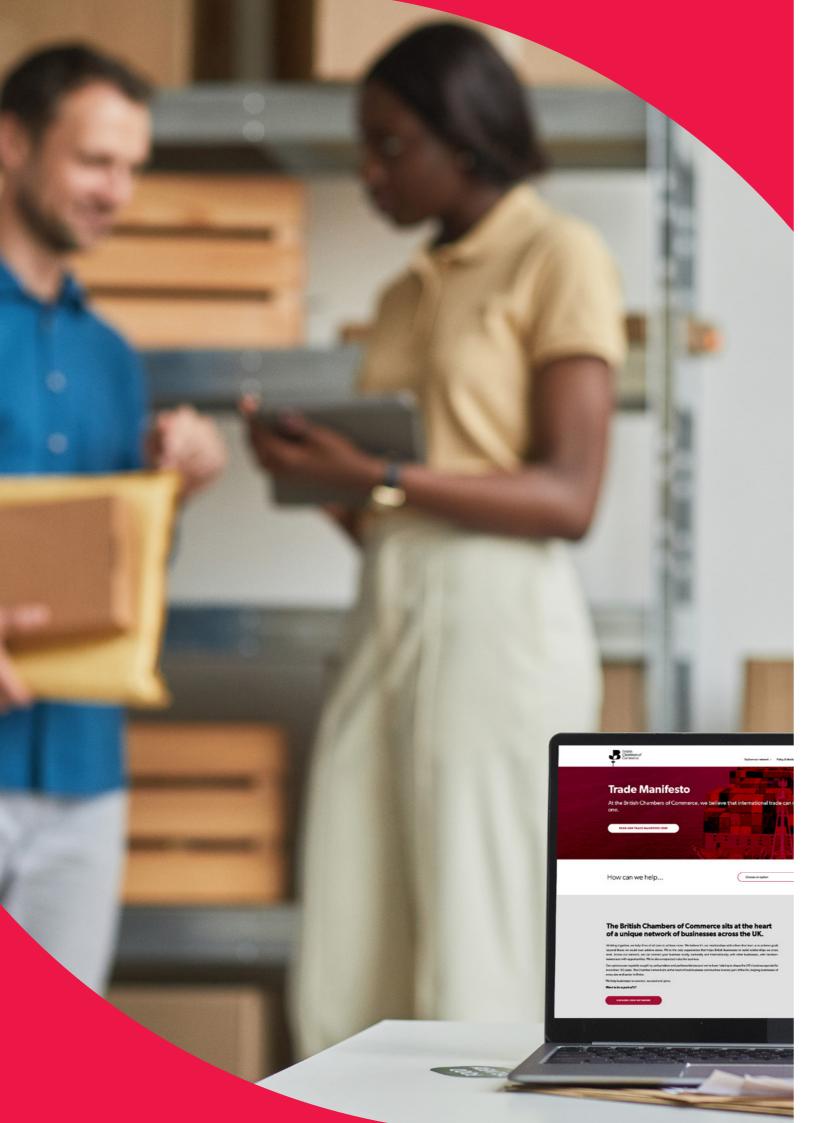


ENCOURAGING ENTERPRISE AND GROWTH HOW ACCREDITED CHAMBERS CAN HELP







CONTENTS

Business is a force for good	4
Why supporting businesses matters to us	5
Why Chambers?	6
low Chambers help	8
About our network	19
A unique global network	20
Ve can help	23

britishchambers.org.uk Encouraging Enterprise and Growth 3

BUSINESS IS A FORCE FOR GOOD

At the British Chambers of Commerce (BCC), we know that a strong economy and sustainable businesses are good for our communities, society at large, and for our planet.

We work on behalf of, and with, a network of Chambers of Commerce that champion and support businesses across the UK and in countries and markets around the world. And as Chambers in turn work on behalf of, and with, their members. This is truly business supporting business.

Embedded within local business communities, our unique perspective gives us unparalleled insight into British and global business – every sector, every size, everywhere.

They trust us to be their advocates and a valuable source of practical support, and we're passionate about helping them trade and grow.

Working together with Chambers, we drive economic change from the ground up – and as not-for-profit organisations our bottom line is helping companies, places and people across the UK achieve their potential.

53

ACCREDITED CHAMBERS OF COMMERCE IN THE UK

75+

BRITISH CHAMBERS OF COMMERCE AND BUSINESS ASSOCIATIONS OVERSEAS

80,000
BUSINESSES ACROSS
OUR NETWORK

Over

300,000

BUSINESSES ENGAGED WITH EACH YEAR

Approx.

£16bn

of uk trade supported

ONEGLOBALLY RESPECTED BRAND

Over

160 YEARS

SUPPORTING LOCAL BUSINESS COMMUNITIES

WHY SUPPORTING BUSINESSES MATTERS TO US

Economic growth must be a core objective for any government, irrespective of its political leaning, in order to drive prosperity for people across the United Kingdom. At its heart, this growth must be driven by local communities and the businesses within them.

With Small and Medium-sized Enterprises (SMEs) accounting for 99.9% of the UK's business population, three-fifths of the employment, and around half of turnover in the private sector, it is crucial to ensure they are supported to drive that growth.

Accredited Chambers of Commerce, with a long history of working to support their business communities, are the ideal partner where local and national government objectives, and the activity, ambition and purpose of Chambers align.

The Chambers have a track record of designing and delivering start up programmes; inspiring and enabling business growth and productivity; facilitating procurement and supply chain opportunities for the public and private sector; driving international trade; supporting low carbon and net zero initiatives; running employment projects as well as providing the basics of business support through peer-to-peer networking, local engagement, and business information.

The way businesses are supported has evolved over the years and the Chamber Network has consistently provided practical support to help all businesses trade and prosper locally, nationally and globally.

SMALL AND MEDIUM-SIZED ENTERPRISES ACCOUNT FOR

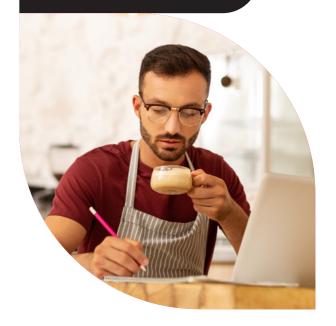
99.9%

OF THE UK'S BUSINESS POPULATION

61% OF EMPLOYMENT

C50%

OF TURNOVER IN THE PRIVATE SECTOR



WHY CHAMBERS?



LOCAL KNOWLEDGE

Companies want to access business support that is embedded within their own environment with a full understanding of local challenges and issues. Harnessing the business support from locally situated networks, such as the Accredited Chambers of Commerce, can instantly achieve this vitally important local connection.

The 53 Accredited Chambers are located throughout the UK, in major cities, market towns and with a strong rural presence. Chamber members are often the leading lights in their sectors through research, conversations, and in-depth engagement with them, and with non-members, the Chamber Network has a deep understanding of the issues being faced locally by all businesses and of available and emerging opportunities.



CREDIBLE AND TRUSTED

Business support is most credible when delivered via private sector organisations, who themselves are businesses that will be taking the same steps to survive and thrive. They can "talk the talk" as they must also "walk the walk".

Utilising a not-for-profit business-to-business network, such as the Accredited Chambers of Commerce, can give funders and recipient SMEs the reassurance that interventions are focused on their best interests.



INTERCONNECTEDNESS

Our network of Chambers makes us the only organisation that helps British businesses to build relationships on every level, in every region and nation of the UK, and to markets overseas.

These networks and their deep roots into surrounding communities allow Chamber business support provision to sit hand in glove with local economic strategies, ensuring all involved are pulling in the same direction.



SPEED TO MARKET

Chambers of Commerce are embedded within local business infrastructure, meaning they can be quick to mobilise when new opportunities come along. Utilising the experienced resources available in existing private sector organisations could allow public sector bodies to quickly, and without risks, increase much-needed business support capacity to complement what is already available via the public sector.



COST-EFFECTIVE VALUE

The Chamber Network already creates and facilitates powerful peer-to-peer business support networks - i.e. for business, by business - which can be more cost-effective than trying to fund and build networks from scratch. Their understanding of the principles of business support and how businesses work enables them to flex programmes to local need whilst achieving overarching objectives. Chambers can also be trusted to manage public money securely whilst ensuring the maximum amount gets out to support businesses. They work closely with their members, but also offer many of their services to the wider business community.



NATIONAL ACCREDITATION

On a bi-annual basis, Accredited Chambers are assessed by an independent third party against a set of criteria designed specifically for the Chamber Network. The criteria address three areas across Chamber businesses: governance, resources, and services. This process provides assurance to businesses that the Chamber has met rigorous and continually updated quality standards. The BCC accreditation standards provide assurance of the high quality and range of services offered to businesses, which differentiates Accredited Chambers from other business membership organisations who do not provide the same level of business support.

Many Chambers also have a range of national accreditations such as ISO9001, ISO27001, Cyberessentials Plus, Investors in People, and are assessed and audited by government departments such as the Department for Work and Pensions (DWP) and the Department for Levelling Up, Housing and Communities (DLUHC).



LONGEVITY AND EXISTING EXPERIENCE

Accredited Chambers of Commerce have been supporting businesses in their community for more than 160 years and are recognised as a source of support for businesses looking to trade locally, nationally, and globally.

HOW CHAMBERS HELP



INFLUENCE AND NETWORKING

Through membership or engagement with their local Chambers of Commerce, businesses become part of not only a local network, but a network with roots across the entirety of the UK and a growing network of Chambers of Commerce overseas.

Chambers run events throughout the year to facilitate connections and networking opportunities between businesses. These enable firms to showcase their business, facilitate peer-to-peer support, provide inspiration, and keep local firms up to date with the latest news, issues & sector insights.

Many Chambers also host sectoral forums that enable businesses to exchange best practice and explore mutual challenges with their peers, in addition to conferences, exhibitions, and Awards ceremonies.

CASE STUDY

FINTRU

Supported by **Northern Ireland Chamber**

of Commerce and Industry

"The services provided by the NI Chamber have proved to be an invaluable asset in FinTrU's international growth. Brand raising activities through previous Chamber Business Awards (Fast Growth and Employer of the Year) have added to our prestige in completing RFPs for projects with our international clients.

Whilst, closer to home, FinTrU employees have benefitted from the Chamber's training sessions and workshops. Networking sessions have helped forge relationships with other businesses and raise FinTrU's profile as the employer of choice in Northern Ireland. FinTrU joined NI Chamber when the company had 250 employees and now has a headcount of just under 1,000 in 2021."

DARRAGH MCCARTHYFounder & CEO FinTrU



INNOVATION

For any business, innovation is crucial to their growth and staying ahead of the market.

Fostering this innovation is therefore a crucial area where firms require support. Chambers across the UK offer services in this space, whether it is more direct in consultation or supporting market research, providing grant identification services, or highlighting best practice locally.

The latter, driven by awards, publications, or media opportunities, is helpful in drawing attention to innovations and innovators, providing funding opportunities, and promoting best practice amongst peers.



CASE STUDY

SILO NO.8

Supported by

East Midlands Chamber of Commerce (Derbyshire, Nottinghamshire, Leicestershire)

Co-Founders Jason Etienne and Barry Jones approached the East Midlands D2 Business Starter Programme for help in developing their idea into a commercially viable business, as well as support in seeking out investment funding and a manufacturing partner to make their unique and innovative materials and components.

Although the idea for Silo No.8 was innovative, Jason and Barry needed support in helping to refine it and create a roadmap for bringing it to market. This included looking at various options for funding and investment, as well as sourcing a manufacturer with the capabilities to make the beams, columns and components on a commercial scale. A dedicated D2 Business Starter adviser was able to guide Jason and Barry through this process and provide objective and impartial advice about the best ways to get the product market ready, as well as support in developing a business plan and marketing the business.

"The support and mentoring we received from the D2 Starter Programme has been really good. It has put us in contact with the right people, in the right areas, to help us bring our plans to fruition and move us one step closer to being able to launch our business, which has huge growth potential."

JASON ETIENNE
Co-Founder



START-UP, SCALE-UP AND GROWTH

People looking to start businesses or to scale up and grow existing companies require specialised support in a number of areas. Often this is due to founders having certain skills, but needing support on others, for example accountancy or HR.

Chambers offer the wrap-around support needed throughout a businesses' lifespan but are also able to provide specialised support to those at any stage of their journey. This includes support in understanding the funding landscape and developing business cases or pitches.

Our network's offer includes: peer-topeer networking opportunities with others starting or growing their business; support in development of business plans; 1-2-1 specialist business advice across the range of specialisms and sectors; incubator spaces; workshops; coaching and mentoring; business reviews and diagnosis; referrals to other support; access to finance and more.

CASE STUDY

DUCLOS

SOLE TRADER, MANUFACTURER OF HANDMADE HANDBAGS

Supported by

Cumbria Chamber of Commerce

Aimee enrolled on the Cumbria Business Growth Hub's Business Start Up Support (BSUS) scheme, delivered by the Chamber of Commerce.

"It was a great starting point...allowing me to make valuable connections, and we've all kept in touch".

"I've done 3- or 4-day courses, the accountancy one covering taxes in particular was good. All of the workshops and courses I've attended have helped me in some way."

After she completed the 3-day workshop, Aimee was assigned to an advisor who "was completely non-judgemental and has helped me all the way through. He's been fabulous."

As Aimee is working on her own, she was open to any help she could get. "I wouldn't have been able to do it without the Chamber advisor. Being very creative, I had all my ideas down, but I didn't know the other side of things - like trying to start a business!"

AIMEE DUCLOSFounder and Designer



CASE STUDY

HUBBARD PRODUCTS

COMMERCIAL REFRIGERATION SPECIALIST

Supported by
Suffolk Chamber of Commerce

The environmentally friendly technology developed by Hubbard Products is being manufactured thanks to a £62,000 grant, secured with the support of Suffolk Chamber of Commerce's service. The company is also set to employ an additional 12 people to meet demand.

Manufacturing the new units required upgraded infrastructure and equipment. This included a liquid nitrogen storage tank, the construction of a new mezzanine floor and mechanical fit-out at an investment of more than £600,000.

"The Growth Hub showed a real understanding of our business. It was fantastic that they recognised in the early stages that what we were doing would be eligible for financial support."

Working closely with the Chamber's Business Adviser, Nigel Best, more than £62,000 in grant funding was secured, enabling Hubbard Products to drive forward the growth of their business.

PAT MAUGHAN
Founder and Designer





INTERNATIONAL TRADE

Chambers of Commerce have a long history of successful delivery of trade facilitation, trade promotion and support services, underpinned by a strong policy development capability, with expertise and knowledge both at the centre and throughout the whole network.

When BCC was first set up in 1860 our aim was to help companies grow by trading overseas, and that hasn't changed. Our organisation, and our network, have always been about making other businesses a success. It isn't a coincidence that 60% of Chamber members export compared to just 10% of firms nationally.

Our 53 Chambers of Commerce, spread across the UK, know all about the nuts and bolts of how to set a business on the path to overseas trade success. Each one knows its local economy inside out and can provide the advice, training, support, documentation and all the encouragement needed by any firm new to the world of exporting.

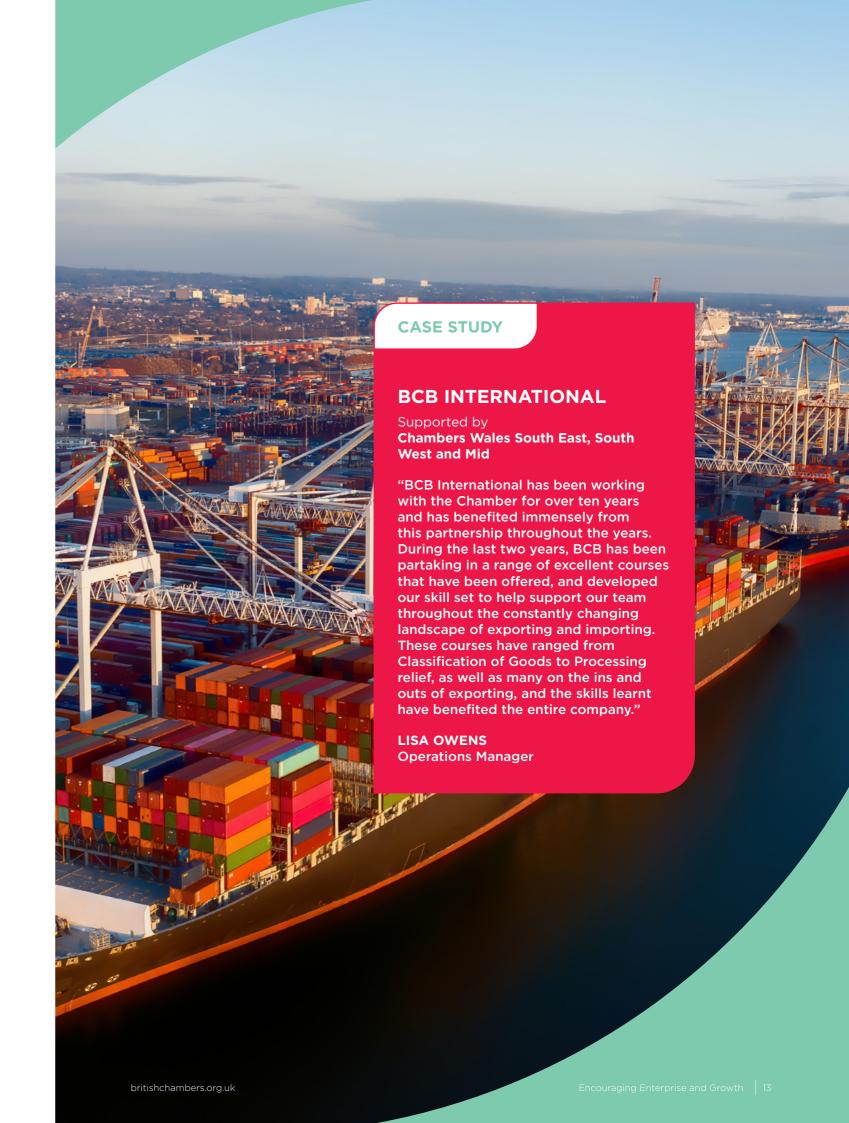
We also have a major brokerage, training, and advisory service - ChamberCustoms. It has been built on our years of experience, and the knowledge and success of our trade facilitation activities to date. ChamberCustoms' aim is to help businesses expand and diversify the number of exports from the UK across the world. Our expertise means it can save

businesses large chunks of time and resources by dealing with their customs declarations; simplifying the process, filing the forms and covering all additional paperwork.

Chambers can also provide all the training necessary for firms that want to do this work in-house. Giving traders the knowledge they need to consistently and accurately account for border clearances and make sure they pay only what they should. If businesses are just after advice on what to do, then it can offer that too. ChamberCustoms has industry experts, with decades of experience, able to provide bespoke advisory services for each individual business's unique challenges.

But our network is not just about the help we can give you in the United Kingdom. It's about the help we can offer in more than 75 different markets around the world. Over the past few years, we have steadily expanded our global network of affiliated Chambers, and it is continuing to grow. They aim to connect businesses here to their country's market – whether it's for exports or imports.

Our network's offer includes: export readiness; export finance; export trade documentation; getting goods to market; and international market access.





MARKETING AND DIGITAL

Harnessing and utilising digital marketing platforms and techniques is no longer a nice-to-have option for most businesses. With digital technology firmly embedded in business practices, and with digital marketing proven to offer tangible and often cost-effective benefits, it's important for businesses not to get left behind.

Many Chambers of Commerce have team members who – drawing on experienced, highly-regarded experts – work with businesses to not only help them utilise powerful digital techniques effectively, but to help ensure they stay ahead of the curve in what is a fast-moving environment.

Firms also engage with their local Chamber to grow their reach and sales through the marketing and promotion avenues afforded to them. This includes through business publications; e-shots; website and social reach, in addition to the aforementioned networking opportunities. The Chamber Network is the best placed organisation to get news or product details out to future customers.



CASE STUDY

URBAN CONCEPTS LTD

Supported by St Helens Chamber

Urban Concepts utilised the Chamber's Business Growth programme and Business Growth Grant to support development of a robust marketing plan, and part-fund a new website for the business.

"I'm St Helens born and bred" he says, "so I knew a lot about the Chamber, and we approached them to find out exactly what support was available. The support helped massively. The initial 12 hours support gave us a flavour of how we should be marketing the business and got the process going. So, it was critical I would say, because it meant that when we went to market for the website, we knew exactly what we were looking for, and what we wanted it to achieve."

"We are very happy with how it turned out" says Kevin, "We have full control of it and can add content and images ourselves, which is something that really helps us keep it current."

The website is having the desired effect, and despite the pandemic, demand for Urban Concepts' products continues to increase. We've never been as busy" says Kevin, We are quoting on projects all over the UK, and as company we are really pleased with the progress we've made and are tremendously excited about the future."

KEVIN SHARRATTCompany Director



SKILLS, STAFF AND HR

Firms across the UK have faced challenges in recruiting the people they need to run their businesses and grow.

To address this, training and supporting staff Is crucial in retaining existing staff and avoid unnecessary recruitment. Through offering training courses, Chambers support 1000s of people to upskill each year. Chambers also run Health and Wellbeing projects to support employees via their employers, in some cases offering Wellbeing Charters for local firms to sign up to or supporting external campaigns such as Time to Change.

Accredited Chambers also provide a broad range of services such as: HR support services; legislation and regulation training; and health and wellbeing support; support to identify training and development and undertake workforce planning; and help to access training and development.

Chambers have also coordinated private sector responses to government programmes such as Kickstart, Local Skills Improvement Plans, and provision of Careers Advice, to ensure firms have access to the skills they need.

CASE STUDY

ETL SYSTEMS LIMITED

75 EMPLOYEES, MANUFACTURER OF COMMUNICATIONS EQUIPMENT

Supported by

Herefordshire and Worcestershire Chamber of Commerce

"We have worked with the Chamber for several years now on a range of HR topics from implementing a leadership competency framework to discussion on organisational culture, employee engagement and IIP. Their advisors have a flexible and objective approach, with the right balance of support and challenge. They have enabled me to see a clearer path both in HR topics of conversations and through achieving my personal development goals.

I believe that the techniques and approaches practiced and developed with the Chamber's advisors and the confidence gained will enable me to continue to improve. They are insightful in sharing her wealth of experience and ideas and through sharing my own ideas, I have been able to identify areas for change, think through different approaches, and then focus on taking action."

JESSICA STONE HR Manager



JOURNEY TO NET ZERO

The Chamber Network supports the government's objective of net zero emissions by 2050, but this will come with challenges for business.

For many firms, particularly smaller ones, the transition is a daunting one. Our research shows us this can be due to the cost, but also awareness of what steps can be taken within their industry. Accredited Chambers of Commerce run programmes across the UK for businesses, whether their net zero journey has just started, or it is well under way, to help them achieve their goals.

Our network's offer includes: development of action plans and implementation support; advanced consultancy services; support to access grant funding; and working with larger employers to support the decarbonisation of their supply chains.

BCC, and many Chambers, also host net zero hubs which provide a mix of information; guides; resources; and tools to help all types of businesses in meeting their net zero targets.

CASE STUDY

GGM GROUNDSCARE

Supported by **East Lancashire Chamber of Commerce**

GGM Groundscare is a leading garden and ground maintenance machinery dealership. The company committed to reducing its impact on the environment but didn't know what support was needed. The Chamber's Low Carbon Programme carried out an energy and environmental audit, followed up with an analysis of their energy and environmental performance, and made a series of suggestions and recommendations for action.

"The CLC Programme has really helped propel us forward with our sustainability objectives and many of the suggestions have been implemented and we will continue to implement new processes where we can. We would very much recommend the scheme to other businesses as it has been a real eye opener, offering many benefits.

"Initial savings from introducing a fleet of electric vehicles is estimated at 30 tonnes of carbon in the first year and GGM are on track with their aim to be carbon neutral by 2030."

CHRIS GIBSONManaging Director



SUPPLY CHAIN OPPORTUNITIES

Participating in supply chains for major projects represents fantastic opportunities for businesses of all sizes. Accredited Chambers support firms in their area to engage in these opportunities - helping them to win more work, raise their company profile, and grow their business.

They do this in a number of ways, including: hosting events and publishing communications to raise awareness of opportunities; equipping firms with the advice and support needed to tender; and working with organisations to build their local, regional, and national supply chain.

CASE STUDY

EDF - HINKLEY POINT C

Supported by

Somerset Chamber of Commerce and Business West

Specialist team members from Somerset Chamber and Business West support the Hinkley Supply Chain Team, which has been commissioned by EDF, to help manage its Southwest supply chain.

"Hinkley Point C remains focussed on providing as much benefit to local businesses as possible and has already spent over £4 billion with local suppliers from across the region. To deliver that aim, the project partnered with the Somerset Chamber of Commerce in 2010 – leading to the formation of the Hinkley Supply Chain Team which maintains a regional Supply Chain in support of one of the UK's most important infrastructure projects.

One of the core services provided includes the management of a supplier portal that details and matches supplier capability against project requirements. This gives HPC staff and representatives of Tier 1 suppliers the ability to quickly engage with local & regional suppliers for various packages of work for the project. The Hinkley Supply Chain Team currently have over 4,000 companies registered on the Hinkley Supply Chain Portal and to date have helped many to find multimillion-pound contracts."

ANDREW COCKCROFT

EDF Senior Manager - Community
Relations, Strategy and Corporate
Affairs





ABOUT OUR NETWORK

The Chamber of Commerce Network comprises 53 Accredited Chambers in every region of the UK and Chambers in over 75 markets across the world.

The network, alongside ChamberCustoms, have all the expertise needed to guide businesses through the steps they need.



With more than 160 years of experience in the world of trade we know that once you open the door to overseas exports then the possibilities for expansion are endless.



Our Chamber Network already does that, and we want to help thousands more do it too.



That's why we want to build a business community across the world.



350 EXPERTS

Trade documentation services across the UK provided by over 350 trade facilitation experts based in UK Chambers.



SERVING OVER 1,000 TRADERS

A brand new, growing customs brokerage, training and advisory business.



75+ MARKETS

Global reach and connections in over 75 markets worldwide via our international network and strategic global alliances.

A UNIQUE GLOBAL NETWORK

UK CHAMBER NETWORK

Aberdeen and Grampian Chamber of Commerce

Ayrshire Chamber of Commerce

Barnsley & Rotherham Chamber of Commerce

Bedfordshire Chamber of Commerce

Black Country Chamber of Commerce

Business West Chambers of Commerce

Cambridgeshire Chambers of Commerce

Chambers Wales South East, South Wales and Mid

Cornwall Chamber of Commerce

Coventry & Warwickshire Chamber of Commerce

Cumbria Chamber of Commerce and Industry

Devon & Plymouth Chamber of Commerce

Doncaster Chamber of Commerce

Dorset Chamber of Commerce and Industry

Dundee and Angus Chamber of Commerce

East Lancashire Chamber of Commerce

East Midlands Chamber - Derbyshire, Nottinghamshire and Leicestershire

Edinburgh Chamber of Commerce

Essex Chambers of Commerce

Fife Chamber of Commerce

Glasgow Chamber of Commerce

Greater Birmingham Chambers of Commerce Group

Greater Manchester Chamber of Commerce

Hampshire Chamber of Commerce

Herefordshire and Worcestershire Chamber of Commerce

Hertfordshire Chamber of Commerce

Hull & Humber Chamber of Commerce

Inverness Chamber of Commerce

Isle of Wight Chamber of Commerce

Kent Invicta Chamber of Commerce

Lincolnshire Chamber of Commerce

Liverpool Chamber of Commerce

London Chamber of Commerce and Industry

Mid Yorkshire Chamber of Commerce

Norfolk Chambers of Commerce

North & Western Lancashire Chamber of Commerce

North East England Chamber of Commerce

Northamptonshire Chamber of Commerce

(incorporating Milton Keynes Chamber of Commerce)

Northern Ireland Chamber of Commerce and Industry

Renfrewshire Chamber of Commerce

Sheffield Chamber of Commerce and Industry

Shropshire Chamber of Commerce

Somerset Chamber of Commerce

South Cheshire Chamber of Commerce and Industry

St Helens Chamber

Staffordshire Chambers of Commerce

Suffolk Chamber of Commerce

Surrey Chambers of Commerce

Sussex Chamber of Commerce

Wirral Chamber of Commerce

Thames Valley Chamber of Commerce Group

West & North Yorkshire Chamber of Commerce

West Cheshire & North Wales Chamber of Commerce

Crown Dependencies Chambers Jersey, Guernsey,

Isle of Man

Accredited Chambers in the UK 78 British Chambers Worldwide

INTERNATIONAL CHAMBER NETWORK

AFRICA

Egypt Egyptian British Chamber of Commerce
Ghana UK-Ghana Chamber of Commerce
Kenya British Chamber of Commerce Kenya
Liberia UK Liberia Chamber of Commerce
Morocco British Chamber of Commerce in Morocco

Nigeria Nigerian-British Chamber of Commerce **South Africa** British Chamber of Business in South Africa

MIDDLE EAST

Abu Dhabi British Business Group Abu Dhabi **Dubai & Northern Emirates** British Business Group in Dubai & Northern Emirates

Iraq Britain Business Council

Qatar British Business Forum

Saudi Arabia British-Saudi Joint Business Council

ASIA/PACIFIC

Australia Australian-British Chamber of Commerce
Bangladesh British Bangladesh Chamber of Commerce
Cambodia British Chamber of Commerce Cambodia
China British Chambers of Commerce in China
China British Chamber of Commerce in Shanghai
Hong Kong British Chamber of Commerce in Hong Kong
India UK India Business Council
Indonesia British Chamber of Commerce Indonesia
Japan British Chamber of Commerce in Japan
Macao British Chamber of Commerce in Macao
Malaysian British Malaysian Chamber of Commerce
Myanmar British Chamber of Commerce Myanmar
New Zealand British New Zealand Business Association
Philippines British Chamber of Commerce of
the Philippines

Singapore British Chamber of Commerce Singapore
Sri Lanka Council of British Business Sri Lanka
Korea British Chamber of Commerce in Korea
Thailand British Chamber of Commerce Thailand
Vietnam British Business Group Vietnam

AMERICAS

Argentina British Chamber of Commerce in Argentina
Chile British Chamber of Commerce in Chile
Costa Rica British Chamber of Commerce Costa Rica
Dominican Republic British Chamber of Commerce in
Dominican Republic

Ecuador British Chamber of Commerce in Ecuador **North America** British American Business

EUROPE

Belgium British Chamber of Commerce in Belgium
Bosnia and Herzegovina British Bosnian and
Herzegovinian Chamber of Commerce
Bulgaria British Bulgarian Bulgarian Association

Bulgaria British Bulgarian Business Association

Cyprus UK Business Association

Czech Republic British Chamber of Commerce in Czech Republic

Denmark British Chamber of Commerce in Denmark **Estonia** British-Estonian Chamber of Commerce

Finland British Commonwealth Chamber of Commerce in Finland.

Finland Finnish British Trade Association

Franco British Chamber of Commerce

Germany British Chamber of Commerce in Germany

Greece British Hellenic Chamber of Commerce **Guernsey** Guernsey Chamber of Commerce

Isle of Man Isle of Man Chamber of Commerce

Iceland British Icelandic Chamber of Commerce

Ireland British Irish Chamber of Commerce

Israel British Chamber of Commerce

Italy British Chamber of Commerce for Italy

Jersey Jersey Chamber of Commerce

Kazakhstan British Chamber of Commerce in Kazakhstan

Kosovo British Chamber of Commerce in Kosovo

Latvia British Chamber of Commerce in Latvia

Latvid British Chamber of Commerce in Latvid

Lithuania British Chamber of Commerce in Lithuania

Luxembourg British Chamber of Commerce in Luxembourg

Malta Malta Business Network

Netherlands British Chamber of Commerce

Norway British Norwegian Chamber of Commerce

Poland British Polish Chamber of Commerce

Portugal British Portugese Chamber of Commerce **Romania** British Romanian Chamber of Commerce

Serbia British-Serbian Chamber of Commerce

Slovakia British Chamber of Commerce in Slovakia

Slovenia British-Slovenian Chamber of Commerce

Spain British Chamber of Commerce in Spain

Sweden British Swedish Chamber of Commerce

Switzerland British Swiss Chamber of Commerce

Turkey British Chamber of Commerce of Turkey **Ukraine** British Ukrainian Chamber of Commerce

20 Encouraging Enterprise and Growth britishchambers.org.uk britishchambers.org.uk 21





